

Tokio Marine Group – Aspiration 2035

Tokio Marine Holdings, Inc. (President and Group CEO: Masahiro Koike; hereinafter, the “Group”) today announced “Aspiration 2035,” a strategic vision outlining the Group’s trajectory beyond our current three-year Mid-Term Business Plan.

Rooted in a founding purpose that has remained unchanged since 1879, Aspiration 2035 aims to drive sustainable profit growth and elevate corporate value by resolving critical social issues. The Group is releasing Aspiration 2035 to share our long-term strategic direction with a broad range of global stakeholders.

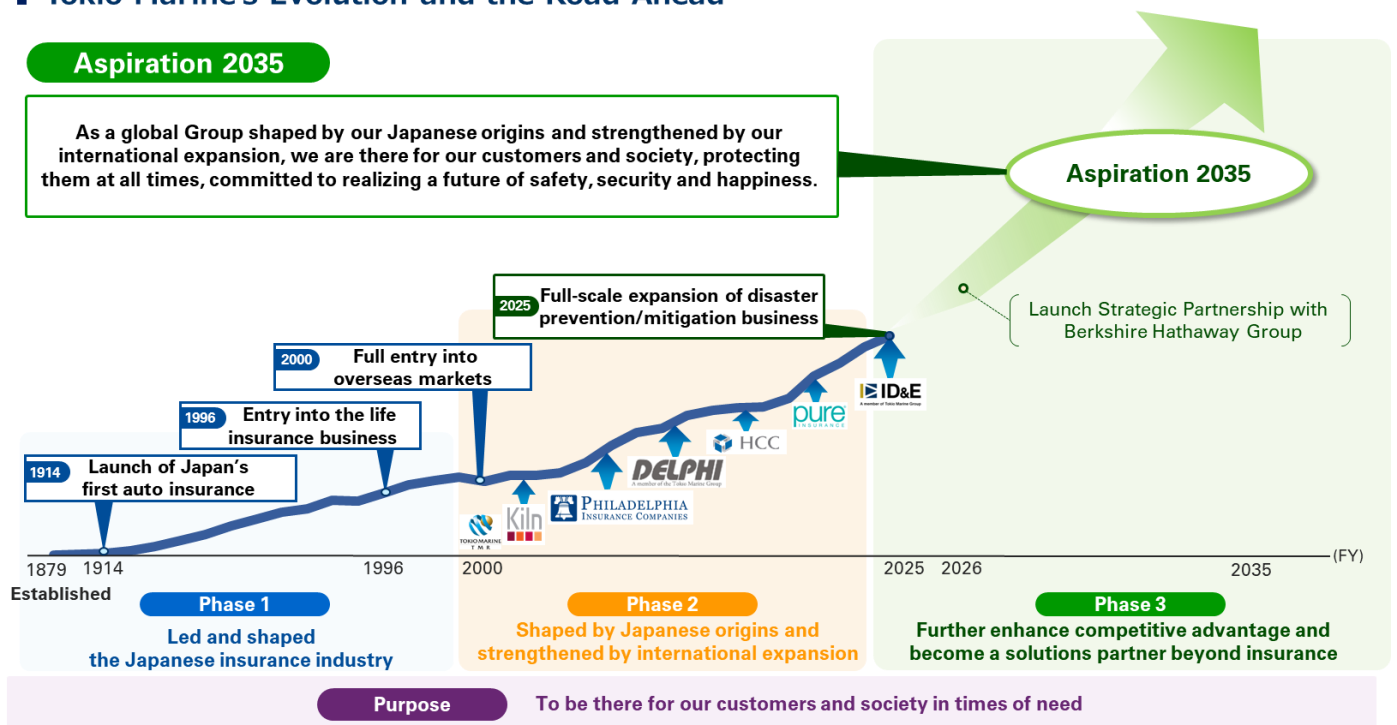
Guided by Aspiration 2035, Tokio Marine Group will accelerate value creation for all stakeholders.

1. Positioning of Aspiration 2035

Since our founding in 1879, Tokio Marine Group has pursued sustainable growth driven by our purpose: to be there for customers and society in times of need. In each era, the Group has delivered on this purpose by continuously adapting to and addressing a wide range of evolving social issues.

Against this backdrop, the Group has established Aspiration 2035 to articulate its vision for the next decade. It serves as a guide to ensure the Group remains the partner of choice for customers and society by continuing to drive progress through the resolution of tomorrow’s challenges.

■ Tokio Marine’s Evolution and the Road Ahead



2. Overview of Aspiration 2035

Under Aspiration 2035, Tokio Marine sets forth its commitment to creating a secure, prosperous, and resilient future. The Group's core mission is to provide safety and security, protecting customers and society in times of crisis and in everyday life.

As a global group originating in Japan, our identity extends beyond our geographical roots. Aspiration 2035 represents a steadfast commitment to generating global value by leveraging the diverse strengths of our workforce around the world. Above all, it reflects a foundational philosophy nurtured in Japan since our founding: a commitment to prioritizing long-term, stakeholder-centric value over short-term profits.

To realize the goals of Aspiration 2035, the Group will place our people and their unwavering integrity at the center of value creation. By seamlessly integrating advanced technology with our core competencies in insurance underwriting, asset management, and risk solutions, Tokio Marine will evolve beyond the traditional model of insurance. We will transform into a comprehensive "Solutions Partner", delivering innovative responses to increasingly complex global challenges.

Through these collective efforts, the Group aims to achieve "Sustainability, the Tokio Marine Way." This approach leverages our distinct strengths to progress the resolution of societal issues alongside our own sustainable growth, ultimately contributing to the long-term well-being of all our stakeholders.

For further details regarding Aspiration 2035, please refer to the attached appendix.

Aspiration 2035

As a global Group shaped by our Japanese origins and strengthened by our international expansion, we are there for our customers and society, protecting them at all times, committed to realizing a future of safety, security and happiness.

Our diverse people are the source of our value creation. Driven by integrity, ownership, and accountability, we contribute globally to the happiness of our customers, colleagues, society, shareholders, and future generations, earning the trust of all stakeholders.

We blend the power of technology with our core strengths in underwriting, investment, and solutions. By taking calculated risks and working hand-in-hand with our partners, we address the most complex challenges facing our world.

What we can achieve



Aspiration 2035

