Inspiring Confidence. Accelerating Progress.





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◆Abbreviations used in this material

➤ P&C: Property & Casualty (non-life insurance)
 ➤ TMNF: Tokio Marine & Nichido Fire Insurance
 ➤ TMNL: Tokio Marine & Nichido Life Insurance
 ➤ PHLY: Philadelphia
 ➤ DFG: Delphi Financial Group

TMHCC: Tokio Marine HCC

➤TMK: Tokio Marine Kiln

>TMSR: Tokio Marine Seguradora



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Strong 3Q Results

- Adjusted net income in 3Q (excl. capital gains from sales of business-related equities) was JPY472.5bn, with 89.5% progress rate against the full-year projections of JPY528.0bn announced in November 2024 (hereinafter, the "November projections")
- In addition to the above, sales of business-related equities accelerated further (approx. JPY781.0bn in 3Q), resulting in adjusted net income of JPY991.0bn including the capital gains (95.3% progress rate vs November projections of JPY1.040tn)

Upward Revision of Full-Year Projections

(Adjusted net income: +JPY140.0bn)

- Full-year projections for adjusted net income on actual basis is revised upwards by +JPY140.0bn from November projections to JPY1.180tn, due to the acceleration of the sales of business-related equities and strong underwriting in International business, offsetting the impact of the deterioration of loss ratio for auto and increase in prior year loss reserve for Japan P&C. (Capital losses for CRE loans is unchanged from November projections except for the recognition of valuation gains through workouts)
- Adjusted net income on normalized basis excluding one-off effects such as Nat Cats is expected to exceed November projections by +JPY47.0bn at JPY1.071tn

Progress of "Re-New" at TMNF

- TMNF is steadily implementing measures including sales of business-related equities, review of excessive cooperation in customer's business, and termination of secondment to agencies according to the business improvement plan submitted in February 2024 (as stated in the press release dated December 13, 2024)
- A walk-through review of routine operations utilizing 3rd-party perspectives was implemented in November / December of last year to identify potential risks. Since then, no new or unexpected company-wide issues or problems have been confirmed. We will steadily implement Re-New and promote measures to eliminate emergence of new risks including ongoing inspections, and continue to implement issue self-identification mechanism



Executive Summary: Top-Line 3Q Results and Full-Year Projections

- 3Q results made steady progress towards Nov. projections, with net premiums written increasing +5.1% YoY (excl. FX, hereinafter the same) due to rate increases in Japan and international, and life insurance premiums decreasing -23.5% YoY due to the impact of the reinsurance transaction by Japan Life, etc.
- Considering the strong results, revised projections are raised to a YoY increase in net premiums written (+5.7%) and a YoY decrease in life insurance premiums (-14.1%)

Net Premiums Written Life Insurance Premiums Full-Year Projections 3Q Results Full-Year Projections 3Q Results -25.1% +3.0% (Excl. FX: -23.5%) (excl. FX: +5.1%) 960.0 5,300.0 5.080.0 (+5.7% YoY) (-14.1% YoY) 890.0 (YoY excl. FX: +5.3%) (YoY excl. FX: -15.9%) 805.8 3,863.7 203.0 603.8 3.752.3 203.0 2,690.0 2,690.0 315.1 Japan *1 84.8 2,015.9 1.940.5 753.0 683.0 519.3 2,388.0 2.607.0 491.0 International 1,848.0 1,812.0 2023 2024 November 2023 2024 November Revised Revised 3Q 30 3Q **Projections** 3Q **Projections Projections Projections** +3.7% +3.7% **-73.1%** -52.7% -52.7% +3.9% Japan*1 **YoY Growth** (Excl. FX) +7.0% +7.8% +9.5% +8.4% +9.3% +6.4% International

[Japan P&C]

- 3Q results are mostly in line with Nov. projections due to the effects of product and rate revisions for auto and fire
- Revised projections were unchanged from November

[International]

- 3Q results are in line with Nov. projections due to the steady implementation of growth measures by each entity
- Revised projections are raised to +7.8% YoY from +7.0% (Nov. projections)

[Japan Life]

- 3Q results are mostly in line with November projections for life insurance premiums from in-force policies. (Decreased revenue due to block re-insurance of part of existing policies*2 was in line with the projections)
- Revised projections are unchanged from November

[International]

- 3Q results are steady mainly due to MSL*3 at TMHCC and disability insurance at DFG. Progressed in line with Nov. projections
- Revised projections are raised to +9.3% YoY from +8.4% (Nov. projections)

(billions of JPY)

^{*1:} Net premiums written includes Japan P&C other than TMNF

^{*2} As part of diversification/enhancement of risk control against various risks, some of the existing policy blocks were ceded by co-insurance The impact on financial accounting and business unit profits is limited due to takedown of underwriting reserves and sale of ALM bonds, etc.

^{*3:} Medical stop-loss Insurance



Executive Summary: Adjusted Net Income 3Q Results (Actual basis)

- Adjusted net income in 3Q (excl. capital gains from sales of business-related equities) was JPY472.5bn, with 89.5% progress rate against full-year projections of JPY528.0bn announced in Nov. projections
- In addition to the above, sales of business-related equities accelerated further (approx. JPY781.0bn in 3Q), resulting in adjusted net income of JPY991.0bn including the capital gains (95.3% progress rate vs Nov. projections of JPY1.04tn)

[Business Unit Profits and Assessment (all figures are after tax incl. estimates)]

[Japan P&C] JPY101.0bn (73.2% progress rate vs Nov. projections)

- Below Nov. projections mainly due to the negative impact of further JPY depreciation*1 (approx. -JPY55.0 bn*2)
- Business Unit Profit excl. one-off impacts (Japan Nat Cats and FX) is generally in line with Nov. projections, with the rise in the loss ratio of auto (approx. -JPY11.0 bn*2) offset by increase in investment income, etc.

[Japan Life] JPY30.5bn (Progress rate vs Nov. projections: 78.4%)

Progressed in line with Nov. projections

[International] JPY314.1bn (Progress rate vs Nov. projections: 94.4%)

- Strong underwriting with favorable loss ratios in key entities. Asset management also performed well in both income and capital gains
- CECL provisions for CRE loans are in line with the projections (See P.7 for details)

*The progress rate for 3Q is higher as Nov. projections incorporate capital losses on CRE loans due to increased CECL provisions, with more losses expected to be recorded in 4Q

Progress rate vs 95.3% **Nov. projections** Excl. business-related equities 89.5% (billions of JPY) 1,040.0 991.0 excl. businessexcl. businessrelated equities related equities 528.0 472.5 138.0 101.0 39.0 J-P&C 314.1 333.0 J-Life Int'l Other*3 545.4 530.0 FY2024 2024 full-year projection

3Q

(November)

^{*1:} FX rate is as of Sep. 30, 2024 for projections (JPY142.73/USD), and as of Dec. 31, 2024 for 3Q results (JPY158.18/USD)

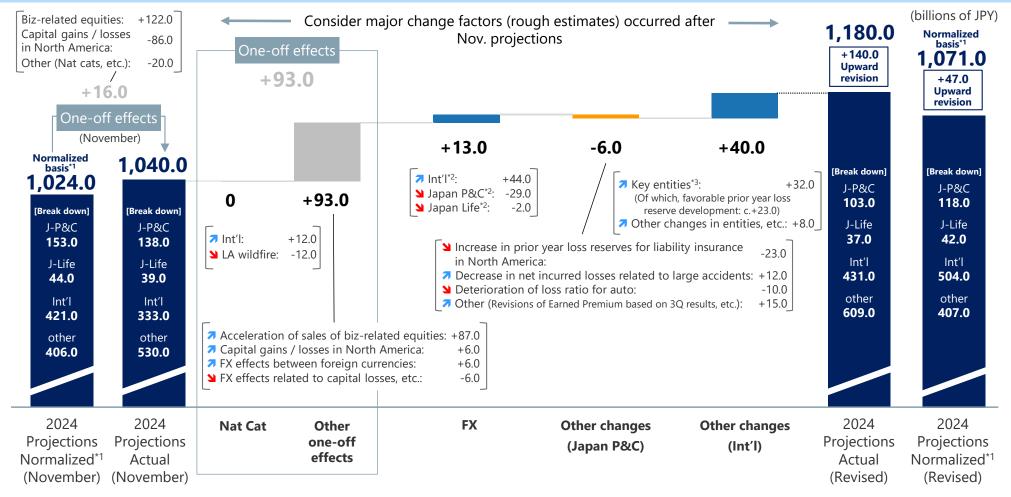
^{*2:} Variance vs Nov. Projections (before tax)

^{*3:} Japan P&C other than TMNF or financial and other businesses, capital gains from sales of business-related equities, etc. The same applies hereafter



Executive Summary: Upward Revision of Full-Year Projections

- Full-year projections for adjusted net income on actual basis is revised upwards by +JPY140.0bn from Nov. projections to JPY1.180tn, due to the acceleration of the sales of business-related equities and strong underwriting in International business, offsetting the impact of the deterioration of loss ratio for auto and increase in prior year loss reserves for Japan P&C. (Capital losses for CRE loans is unchanged from Nov. projections except for the recognition of valuation gains through workouts)
- Adjusted net income on normalized basis excluding one-off effects such as Nat Cats is expected to exceed
 Nov. projections by +JPY47.0bn at JPY1.071tn



^{*1:} Normalized Nat Cats to an average annual level (Group total of JPY143.0bn, FX rate is as of Mar. 2024) and excluded the capital gains from the sales of business-related equities (for part of sale exceeded JPY600.0bn) and North American capital losses for part of change from FY2024 original projections (-JPY36.0bn, FX rate is as of Mar. 2024), FX gains / losses between foreign currencies, etc.

^{*2:} FX rate is as of end of Dec. 2024 for International (JPY158.18/USD), as of end of Jan. 2025 for Japan P&C / Japan Life (JPY154.43/USD). In addition, Japan P&C is -JPY39.0bn with FX rate as of end of Dec. 2024

^{*3:} PHLY, DFG, TMHCC, TMK, TMSR, Pure

(Reference) Update of CRE loans



- The total capital loss remains unchanged from November projection, except for the recognition of valuation gains through workouts
- The provision amount for Q4 FY2024 is still under consideration by the external auditor

Investment Return on CRE Loans (Group basis, before tax, USD mn)

| | FY2024 Projection (Revised) | FY2024 Projection (November) | Change |
|--|-----------------------------------|------------------------------------|--------|
| Investment income | 950 | 920 | +30 |
| Capital | -810 | -850 | +30 |
| (o/w CECL) | 1 -760 | | |
| (o/w Impairment loss) | -60 | | |
| (o/w Realized Gains and Losses, etc.) | 10 | | |
| Total | 130 | 70 | +60 |

| (Ref.) FY2023 Result | |
|-------------------------|-----------------------------------|
| 1,140 | CECL Balance at the end of FY2022 |
| -330 | (Directly booked to BS) |
| 2 -240 | 3 -120 |
| -110 | |
| 20 | |
| 800 | |

Overview of CRE Loans by LTV*1(Group basis, before tax, USD mn)

| LTV*1 | Loan | Proportion | FY2024 Year E (Revi | | As of Sept. 2024 | (Ref.) FY2024 Year End Projection (November) |
|----------|-----------|------------|------------------------|-----------------|---------------------|--|
| | Balance*2 | | CECL Provision | Provision Ratio | CECL Provision | CECL Provision |
| <100% | 7,630 | 68% | 220 | 2.9% | 100 | 100 |
| 100-125% | 1,500 | 13% | 160 | 10.4% | 110 | 170 |
| 125-150% | 1,110 | 10% | 350 | 31.6% | 160 | 330 |
| 150%+ | 970 | 9% | 390 | 40.3% | 410 | 590 |
| Total | 11,210 | 100% | 1,120 ^{*3} | 10.0% | 780 | 1,180 |



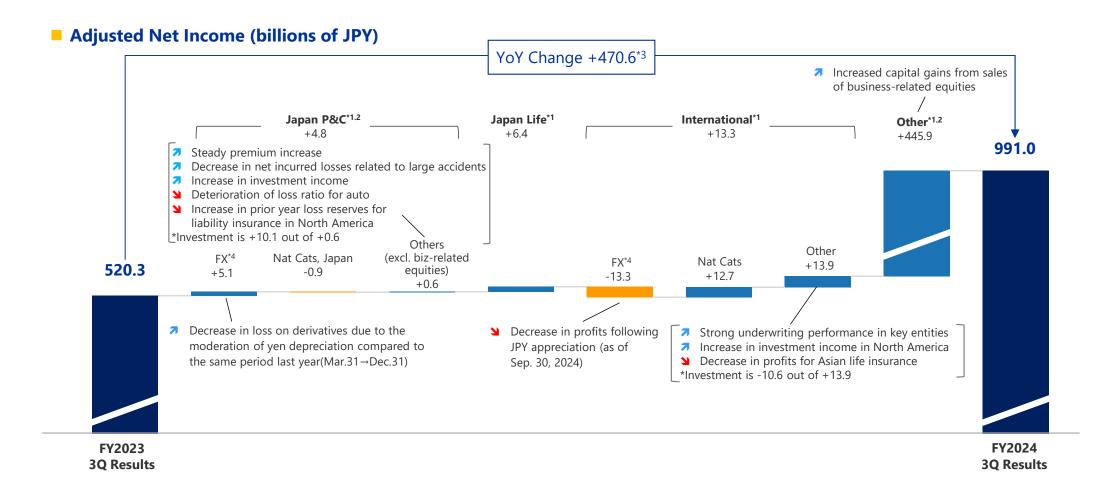


| [Reference] | FX Rate (USD/JPY) | | | | |
|------------------|--|---|--|--|--|
| | FY2023 | FY2024 | | | |
| End of December | JPY141.83 | JPY158.18 | | | |
| (Japan) | (JPY8.30 depreciation vs Mar. 31, 2023) | (JPY6.77 depreciation vs Mar. 31, 2024) | | | |
| End of September | JPY149.58 | JPY142.73 | | | |
| (International) | (JPY16.88 depreciation vs Dec. 31, 2022) | (JPY0.90 depreciation vs Dec. 31, 2023) | | | |

 $^{^{\}star}$ For full-year projections (November), FX rates as of Sep. 30, 2024 were used for Japan and International

Group Results: Adjusted Net Income (Actual Basis) YoY Change

 Adjusted net income for 3Q increased by +JPY470.6bn YoY, mainly due to the acceleration of sales of business-related equities (significant increase in capital gains) and increase in profits in the International business, etc.



^{*1:} Japan P&C: TMNF, Japan Life: TMNL. All figures are on a business unit profit basis (Other: Japan P&C other than TMNF, financial and general businesses, capital gains from sales of business-related equities, consolidation adjustment, etc.)

^{*2:} Capital gains from sales of business-related equities are not included in business unit profits of Japan P&C but are included in adjusted net income

^{*3:} See P.29 and P.31 for difference with change in financial accounting profits

^{*4:} See P.32 for the impact of FX fluctuations on the whole Group and each business (sensitivity)

Natural Catastrophes



- Actual net incurred losses relating to Nat Cats for 3Q decreased by -JPY21.7bn YoY to JPY146.0bn (before tax)
- Full year projection was revised down by -JPY7.0bn to JPY194.0bn (before tax), considering the progress of International business. (Impact of LA wildfires that occurred in Jan. 2025 is estimated to be JPY31.0bn after tax, of which approx. JPY12.0bn will be recorded in the FY2024)
 - Net incurred losses relating to Nat Cats (business unit profit basis, billions of JPY)

| Before Tax | FY2023 3Q Results | FY2024 3Q Results | YoY Change* ³ |
|---------------|----------------------|----------------------|--------------------------|
| Japan *1.2 | 87.9 | 86.9 | -1.0 |
| International | 79.8 | 59.1 | -20.6 |
| Total | 167.7 | 146.0 | -21.7 |
| After Tax*4 | | | |
| Japan *1.2 | 63.4 | 62.6 | -0.7 |
| International | 60.8 | 45.9 | -14.9 |
| Total | 124.2 | 108.5 | -15.6 |

| FY2024 Full-Y | FY2024 Full-Year Projection | | | | |
|------------------------|-----------------------------|-----------------------------------|--|--|--|
| (1) Nov. Projection | (2) Revised Projection | Change ^{*3} ((2)-(1)) | | | |
| 116.0 | 116.0 | - | | | |
| 85.0 | 78.0 | -7.0 | | | |
| 201.0 | 194.0 | -7.0 | | | |
| | | | | | |

| 84.0 | 84.0 | - |
|-------|-------|------|
| 66.0 | 60.0 | -6.0 |
| 150.0 | 144.0 | -6.0 |

Major Nat Cats up to FY2024 3Q (Nat Cats above a certain scale) < Ref. > Impact of LA wildfires (Jan. 2025)*6 (after tax/estimate)

profits

[Japan*2]

April 2024 Hyogo Hails

Typhoon Shanshan

[International]

Cold waves in North America

Floods in Brazil Hail damage in Canada

Hurricane Helene

<Ref.> Hurricane Milton

(recorded in FY2024 40)

Gross incurred losses*5

JPY49.0bn

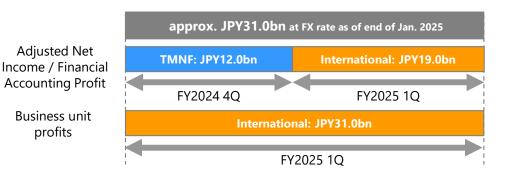
JPY17.8bn

Net incurred losses*5

JPY3.5bn JPY2.9bn JPY3.1bn JPY15.3bn

Approx. JPY13.0bn

(at FX rate as of the end of Dec. 2024)



^{*1:} From FY2024, Nat Cat budgets and results of Japan P&C include small-scale natural disasters in addition *6: Impact of LA wildfires is not included in the table above as it will be recorded in FY2025 1Q International to wide-area natural disasters. (The same definition is applied to FY2023 results)

business unit profits. On an adjusted net income and financial accounting profit basis, its reinsurance portion assumed by TMNF from international business (approx. JPY12.0bn) will be recorded as FY2024 4Q results due to the three-month difference in account closing period

^{*2:} Combined total for TMNF, Nisshin Fire, and E.design

^{*3: &}quot;+" means a negative for profits, while "-" means a positive for profits

^{*4:} After-tax figures are estimates

^{*5:} Before tax

Japan P&C 1: TMNF Results

Group Japan Life

Japan P&C International



- Business unit profit on the actual basis was below Nov. projections mainly due to negative impact from further JPY depreciation*1 (progress rate: 73.2%)
- Business Unit Profit excl. one-off impacts*2 is generally in line with Nov. projections, with the rise in the loss ratio of auto offset by increase in investment income, etc. (progress rate: 90.6% vs 5Y average of 85.8%)
- Improved +JPY4.8bn YoY due to revenue increase in auto and fire from rate increase, offset by deterioration of loss ratio for auto, etc.

| billions | of | JPY, | except | for | %) | |
|----------|----|------|--------|-----|----|--|
|----------|----|------|--------|-----|----|--|

| | (billions of JPY, except for | | | | | |
|----|--|-------------------------|-------------------------|---------------|--|------------------|
| | | FY2023 3Q Results | FY2024 3Q Results | YoY Change | FY2024 Projection (November projection) | Progress rate |
| Un | derwriting profit/loss | 69.7 | 97.2 | 27.5 | 133.0 | 73.2% |
| | (Underwriting profit/loss: excluding (1)-(5)) | 144.0 | 172.7 | 28.7 | 226.3 | 76.3% |
| | Net premiums written (Private insurance) | 1,656.4 | 1,730.6 | 74.2 | 2,309.6 | |
| | Net premiums earned (Private insurance)*3 | 1,671.5 | 1,735.2 | 63.6 | 2,311.5 | |
| | Net incurred losses (Private insurance)*4 | - 1,107.3 | - 1,118.2 | - 10.9 | - 1,436.9 | |
| | (1)Natural catastrophe losses in Japan | - 82.6 | - 83.8 | - 1.2 | - 113.0 | |
| | (2)Provision/Reversal of foreign currency denominated outstanding claims reserves | - 17.3 | - 15.4 | 1.9 | 19.7 | |
| | Other than above | - 1,007.3 | - 1,018.9 | - 11.6 | - 1,343.6 | |
| | Business expenses (Private insurance) | - 520.2 | - 542.3 | - 22.0 | - 734.8 | |
| | (3)Provision/Reversal of catastrophe loss reserves | 32.3 | 31.4 | - 0.8 | 7.8 | |
| | Auto | 49.6 | 64.0 | 14.3 | 58.6 | |
| | Fire | - 14.6 | - 34.0 | - 19.4 | - 44.7 | |
| | (4)Provision/Reversal of nat-cat underwriting reserves | 4.6 | - | - 4.6 | - | |
| | (5)Provision/Reversal of underwriting result for the first year*5 | - 11.2 | - 7.6 | 3.6 | - 7.9 | |
| Ne | t investment income (loss) and other | 243.1 | 964.0 | 720.9 | 925.2 | 104.2% |
| Or | dinary profit/loss | 314.3 | 1,061.9 | 747.5 | 1,060.0 | 100.2% |
| Ex | traordinary gains/losses | - 6.0 | - 8.5 | - 2.4 | - 11.7 | 73.1% |
| Ne | Net income/loss*5 | | 855.4 | 515.6 | 838.0 | 102.1% |
| Re | conciliation of Business Unit Profits(P.31) | - 243.6 | - 754.4 | - 510.7 | - 700.0 | 107.8% |
| Bu | siness Unit Profits | 96.1 | 101.0 | 4.8 | 138.0 | 73.2% |
| Bu | siness Unit Profits (excl. One-off Effects) | 174.3 | 180.2 | 5.9 | 198.9 | 90.6% |
| | | | | | | |

(Notes) Plus and minus of the figures in the above table correspond to positive and negative to profit respectively

[Progress towards November projections]

Business Unit Profits (Actual)

Below Nov. projections mainly due to the increase in provision for foreign currency denominated reserves (c. -JPY35.0bn*6) and increase in derivative costs (c. -JPY20.0bn*6) due to JPY depreciation at the end of Dec. compared to Nov. projections (progress rate: 73.2% vs 5Y average of 86.8%)

Business Unit Profits (excluding one-off effects*2)

→ Total business unit profit is mostly in line with Nov. projections, with the increase in investment income, etc., offsetting the slightly below projection of underwriting profit due to deterioration of loss ratio for auto (c. -JPY11.0bn*6), etc. (progress rate: 90.6% vs 5Y average of 85.8%)

Actual progress slightly exceeding 5Y average is mainly due to a portion of investment income from DFG being recognized in advance in 3Q (c. JPY4.0bn), aside from the above-stated rise in investment income

[Ref.] Reserves Year on Year

- Provision / Reversal of catastrophe loss reserves
 - Auto: Increase in reversals due to higher W/P loss ratio
 - ➡ Fire: Decrease in reversals with improved W/P loss ratio due to decrease in Nat Cat losses in Japan
- Provision / reversal of underwriting results for the first year
 - Mainly due to a decrease in the provision of reserves for W/C, etc.
 - *1: FX rate is as of Sep. 30, 2024 for Nov. projections (JPY142.73/USD), and as of Dec. 31, 2024, for 3Q results (JPY158.18/USD)
- *2: Deducted after tax Nat Cat losses in Japan (-JPY83.8bn) and FX (increase in provision for foreign currency denominated reserves: -JPY15.4bn, derivative costs: -JPY10.7bn) from actual business unit profit (JPY101.0bn)
- *3: Excluding provision for Nat-Cat underwriting reserves
- *4: Including loss adjustment expenses
- *5: Provision for the general underwriting reserves excluding provision for unearned premiums
- *6: Change in comparison with Nov. projections (before tax)

Japan P&C 2: TMNF Net Premiums Written

Japan P&C



Progress was mostly in line with Nov. projections at +4.5% YoY due to increased revenue from rates / product revisions for fire and auto and increased sales of specialty insurance

| | | | | (billi | ons of JPY, exc | ept for %) |
|--------------------------------|--------------|--------------|--------|--------|-----------------------|------------|
| | FY2023 3Q | FY2024 3Q | | | FY2024 Projection | |
| | Results | Results | Yo | | (November projection) | YoY |
| | | | Change | % | projection) | % |
| Fire | 312.4 | 340.6 | 28.2 | 9.0% | 442.2 | 5.8% |
| Marine | 62.4 | 67.9 | 5.5 | 8.8% | 89.4 | 5.1% |
| P.A. | 149.8 | 153.6 | 3.7 | 2.5% | 201.8 | 3.7% |
| Auto | 847.2 | 873.9 | 26.6 | 3.1% | 1,174.9 | 3.5% |
| CALI | 151.3 | 142.1 | -9.1 | -6.0% | 191.0 | -3.6% |
| Other | 284.5 | 294.6 | 10.0 | 3.5% | 401.4 | 3.9% |
| Total | 1,807.9 | 1,872.9 | 65.0 | 3.6% | 2,501.0 | 3.4% |
| o/w Private insurance Total | 1,656.4 | 1,730.6 | 74.2 | 4.5% | 2,309.6 | 4.1% |

[Progress towards November projections]

Fire

→ Mostly in line with projections due to realization of effect of past rates / products revisions, etc. YoY change for 3Q exceeded full-year projection due to the increase in policies before rates revision in Oct. 2024 (in line with projections)

Marine

7 Exceeded Nov. projections due to increase in logistics and impact of JPY depreciation

P.A.

≥ Slightly below Nov. projections due to the weaker-thanexpected recovery in travel insurance

Auto

→ Mostly in line with projections (rate and product revision implemented in Jan. 2025) (YoY change) Non-fleet unit price: +103.6%, Non-fleet vehicles: +99.3%

CALI

→ Mostly in line with projections. YoY change for 3Q was below Nov. projection due to the impact of rate decrease in April 2023 (-11.4%) appearing in FY2024 1H

Other specialty

→ Mostly in line with projections due to increase mainly for liability insurance

Japan P&C 3: TMNF Net Incurred Losses

Group Japan Life

Japan P&C International



Slightly exceeding Nov. projections with the increase in provision for foreign currency denominated reserves due to JPY depreciation from Nov. projections*1 (c. JPY35.0bn*2), increase in loss cost for auto, and the impact of large losses for specialty insurance, etc.

(billions of JPY, except for %)

| (billions of JPY, except for %) | | | | | | | | |
|---------------------------------|---------------|-------------------|---------------|-------------------|--------|--------|----------------------|--------|
| | FY2023 | | FY2024 | | | | FY2024 Projection | |
| | 3Q Results | Nat-Cat losses in | 3Q Results | Nat-Cat losses in | Yo | | (November | YoY |
| | | Japan | | Japan | Change | % | projection) | % |
| Fire | 212.1 | 44.6 | 167.2 | 38.5 | - 44.9 | -21.2% | 231.7 | -14.2% |
| Marine | 38.9 | 0.1 | 47.6 | 0.0 | 8.7 | 22.3% | 52.5 | -3.8% |
| P.A. | 87.3 | - | 91.6 | - | 4.3 | 5.0% | 120.6 | 0.1% |
| Auto | 571.2 | 35.0 | 615.7 | 43.7 | 44.4 | 7.8% | 794.0 | 4.6% |
| Other | 197.6 | 2.7 | 195.9 | 1.5 | - 1.6 | -0.9% | 237.9 | -10.7% |
| Total | 1,107.3 | 82.6 | 1,118.2 | 83.8 | 10.9 | 1.0% | 1,436.9 | -2.3% |

^{*1:} FX rate is as of Sep. 30, 2024 for projections (JPY142.73/USD), and as of Dec. 31, 2024, for 3Q results (JPY158.18/USD)

[Progress towards November projections]

Fire

→ Slightly below Nov. projections due to lower-than-expected large losses and Nat Cats, despite the increase in provision for foreign currency denominated reserves due to JPY depreciation (c. JPY9.0bn*2)

Marine

➤ Exceeded Nov. projections mainly due to the increase in provision for foreign currency denominated reserves due to JPY depreciation (c. JPY3.0bn*2) and the impact of large losses, etc.

P.A.

≥ Exceeded Nov. projection due to an increase in insurance payment for overseas travel insurance, etc.

Auto

→ Accident frequency and unit price exceeded Nov. projections

| YoY change | 1 Q-3Q results (9 months) | Nov. Projections (Full year) |
|---|------------------------------|---------------------------------|
| Accident frequency | 97.8% | Approx.96% |
| Unit price (vehicle/property liability) | 105.9% | Approx.104% |

Other specialty

≥ Exceeded Nov. projections due to the increase in provision for foreign currency denominated reserves due to JPY depreciation (c. JPY23.0bn*2) and the impact of large losses (increase in prior year loss reserves for liability insurance in North American, c. JPY11.0bn*2, etc.), etc.

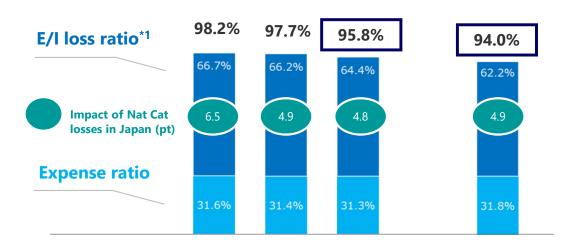
^{*2:} Change in comparison with Nov. projections (before tax)



- Combined ratio was slightly above Nov. projections mainly due to the increase in provision for foreign currency denominated reserves due to JPY depreciation (E/I loss ratio deteriorated)
- Improved YoY due to lower E/I loss ratio with revenue increase in auto and fire, as well as decrease in large losses in overseas contracts (reversal of wildfire loss in Hawaii in the previous fiscal year, c. JPY26.0bn, etc.)

(billions of JPY)

Combined Ratio (Private insurance E/I basis)



| | FY2022 3Q Results | FY2023 3Q Results | FY2024 3Q Results | YoY Change | FY2024 Projection (November projection) |
|-----------------------|-------------------------|-------------------------|-------------------------|---------------|--|
| Net premiums written | 1,633.4 | 1,656.4 | 1,730.6 | 74.2 | 2,309.6 |
| Net premiums earned*2 | 1,597.4 | 1,671.5 | 1,735.2 | 63.6 | 2,311.5 |
| Net incurred losses*1 | 1,064.9 | 1,107.3 | 1,118.2 | 10.9 | 1,436.9 |
| Business expenses | 515.7 | 520.2 | 542.3 | 22.0 | 734.8 |
| Corporate expenses | 176.9 | 181.2 | 190.7 | 9.5 | 268.9 |
| Agency commissions | 338.8 | 338.9 | 351.5 | 12.5 | 465.8 |

^{*1} Including loss adjustment expenses

[Progress towards November projections]

- E/I loss ratio
 - Exceeded Nov. projections mainly due to the increase in provision for foreign currency denominated reserves due to JPY depreciation and the impact of deterioration of loss ratio for auto, etc.
- Expense ratio
 - → Admin expense ratio (11.0%) and agency commissions ratio (20.3%) were in line with Nov. projections
- Combined Ratio
 - Slightly above Nov. projections due to the above factors

E/I loss ratio* 1*3

| | FY2023 3Q | FY2024 3Q | | FY2024 Projection |
|-------------------------------|--------------|--------------|---------------|-----------------------|
| | Results | Results | YoY Change | (November projection) |
| Fire | 65.7% | 48.1% | - 17.6pt | 50.9% |
| Marine | 59.7% | 68.9% | 9.2pt | 59.3% |
| P.A. | 60.9% | 62.0% | 1.2pt | 60.9% |
| Auto | 67.9% | 71.1% | 3.2pt | 68.1% |
| Other specialty | 66.1% | 64.4% | - 1.8pt | 58.9% |
| Private insurance Total | 66.2% | 64.4% | - 1.8pt | 62.2% |

^{*3} Loss ratios excluding the impact of Nat Cat losses in Japan & FX are as follows (Fire) FY2023 3Q: 50.6%, FY2024 3Q: 35.9%, Nov. projections: 38.0% (Auto) FY2023 3Q: 63.7%, FY2024 3Q: 66.0%, Nov. projections: 64.2% (Other specialty) FY2023 3Q: 61.4%, FY2024 3Q: 60.6%, Nov. projections: 61.3%

^{*2} Excluding provision for nat-cat underwriting reserves



Net investment income exceeded Nov. projections mainly due to acceleration in sales of business-related equities

| | | | | (billion | s of JPY |
|---|-------------------------|-------------------------|---------------|-------------------------------------|----------|
| | FY2023 3Q Results | FY2024 3Q Results | YoY Change | Projection (November projection) | Progres |
| et investment income and other | 243.1 | 964.0 | 720.9 | 925.2 | 104.2 |
| Net investment income | 275.4 | 1,003.0 | 727.6 | 976.8 | 102.7 |
| Net interest and dividends income | 206.1 | 353.3 | 147.1 | 352.1 | 100.3 |
| Interest and dividends | 227.9 | 374.4 | 146.4 | 381.0 | |
| Dividends from domestic stocks | 74.9 | 76.7 | 1.7 | 77.5 | |
| Dividends from foreign stocks | 100.3 | 233.7 | 133.3 | 217.0 | |
| Income from domestic bonds | 11.6 | 10.2 | - 1.3 | 13.0 | |
| Income from foreign bonds | 1.1 | 1.1 | - 0.0 | 1.4 | |
| Income from other domestic securities*1 | - 0.2 | 2.7 | 2.9 | 0.0 | |
| Income from other foreign securities*2 | 24.3 | 30.0 | 5.6 | 46.9 | |
| Transfer of investment income on deposit premiums | - 21.7 | - 21.1 | 0.6 | - 28.9 | |
| Net capital gains | 69.2 | 649.7 | 580.4 | 624.7 | 104.0 |
| Gains/Losses on sales of securities | 128.1 | 695.8 | 567.7 | 684.2 | |
| Impairment losses on securities | - 2.4 | - 1.0 | 1.4 | - 0.0 | |
| Impairment losses on domestic stocks | - 0.5 | - 1.0 | - 0.4 | - 0.0 | |
| Impairment losses on foreign securities | - 1.9 | - | 1.9 | _ | |
| Gains/Losses on derivatives | - 80.3 | - 76.4 | 3.8 | - 53.6 | |
| Foreign exchange gains/losses | 23.6 | 30.5 | 6.8 | - 6.1 | |
| Others | 0.2 | 0.7 | 0.5 | 0.4 | |
| Other ordinary income and expenses | - 32.3 | - 39.0 | - 6.6 | - 51.6 | |

- Net interest and dividends income
 - Exceeded Nov. projections mainly due to increase in dividend income from overseas entities
 - * It appears that YoY progress is ahead for income from other foreign securities due to a portion of investment income from DFG being recognized in advance in 3Q (c. JPY4.0bn)

- Net capital gains
 - → Mostly in line with plan with the FX gains from the JPY depreciation partly offsetting the increase in the cost of derivative contracts
 - → Hedging cost was mostly in line with projection
 - Sales of business-related equities were c. JPY781.0bn, and capital gains were c. JPY701.0bn, exceeding Nov. projection

*Full-year sales amount is expected to be c. JPY912.0bn (+JPY162.0bn vs Nov. projections), with expected capital gains of c. JPY815.0bn

[[]Progress towards November projections]

^{*1} Income from domestic securities excluding domestic stocks and domestic bonds.

^{*2} Income from foreign securities excluding foreign stocks and foreign bonds.

Japan Life: TMNL Results

Group Japan Life

Japan P&C International



- Annualized Premium of New Business was below Nov. projections due to below-projection sales of protection-oriented products resulting from intensified competition, etc.
- Business Unit Profits were mostly in line with Nov. projections due to increased derivative costs associated with JPY depreciation and decrease in initial costs from decrease in top-line

| | | | | | | (k | oillions of JPY) |
|-----|--|-----------------------------|------------------------------|--------------|---------|--|------------------|
| | | FY2023 3Q Results | FY2024 3Q Results | Yo Change | oY % | FY2024 Projections (November projection) | YoY % |
| | nualized Premium of w Business | 36.2 | 33.6 | - 2.6 | - 7.2% | 50.0 | 1.6% |
| | | Results as of 2024/3E | Results as of 2024/12E | Yo Change | oY % | FY2024 Projections (November projection) | YoY % |
| | nualized Premium of licies in-force | 779.9 | 767.7 | - 12.1 | - 1.6% | 767.0 | - 1.7% |
| | | | | | | FY2024 | |
| | | FY2023 3Q | FY2024 3Q | Yo | ρΥ | Projections | |
| | | Results | Results | Change | % | (November projection) | Progress |
| Ord | dinary income | 698.7 | 806.2 | 107.4 | 15.4% | 958.0 | |
| | Insurance premiums and other | 571.2 | 558.3 | - 12.8 | - 2.3% | 764.0 | |
| Net | t income | 23.0 | 23.4 | 0.3 | 1.6% | 27.0 | 86.8% |
| Ord | dinary profit | 21.7 | 28.4 | 6.7 | 30.9% | 29.0 | |
| | (-) Capital gains / losses* | - 0.6 | - 32.3 | - 31.7 | - | - 33.0 | |
| | (-) Non-recurring income / losses* | - 0.4 | 32.2 | 32.6 | - | 30.0 | |
| Со | re operating profit | 22.8 | 28.5 | 5.7 | 25.3% | 32.0 | |
| | | | | | | | |

[Progress towards November projections]

- Annualized Premium of New Business
 - Below Nov. projections due to below-projection sales of protection-oriented products resulting from intensified competition, etc.
- Business Unit Profits
 - → Mostly in line with Nov. projections due to increased derivative costs associated with JPY depreciation (-JPY2.0bn) and decrease in initial costs from decrease in top-line

^{*:} FY2024 figures are generally the impacts of the reinsurance transaction. The existing policy blocks ceded by co-insurance result in non-recurring income (takedown of underwriting reserves, etc.), offset by capital losses (losses from the sale of securities) 16

International 1: Net Premiums Written

Group Japan Life

Japan P&C International



- Progressed steadily towards Nov. projections
- YoY increase of +5.4% was achieved due to the steady implementation of growth measures by each entity

(billions of JPY, except for %)

| | | FY2023 3Q | FY2024 3Q | | | | FY2024 Projections | | | |
|------|---------------------------|------------------------|------------------------|------------|--------|--------------------------------------|------------------------|---|-----------|--|
| | | Results | Results | Yo | Υ | (Ref.) | (November projection) | VaV 0/ | | |
| | Applied FX rate | As of end Sep. 2023 | As of end Sep. 2024 | Change | % | YoY % (Excluding FX effects*4) | As of end Sep. 2024 | YoY % (Excluding FX effects ^{*4}) | | |
| | (USD/JPY) | JPY 149.5 | JPY 142.7 | Griange 70 | | | ,, | r x enects) | JPY 142.7 | |
| | North America*1 | 1,615.4 | 1,632.8 | 17.3 | 1.1% | 5.9% | 2,092.0 | 6.8% | | |
| | PHLY | 456.0 | 458.0 | 2.0 | 0.5% | 5.3% | 586.0 | 4.6% | | |
| | DFG | 418.8 | 440.7 | 21.9 | 5.2% | 10.3% | 566.0 | 10.1% | | |
| | TMHCC | 648.8 | 650.6 | 1.8 | 0.3% | 5.1% | 828.0 | 6.3% | | |
| | Europe*2 | 164.4 | 178.9 | 14.4 | 8.8% | 5.1% | 247.0 | 6.8% | | |
| | South & Central America | 239.4 | 230.1 | - 9.3 | - 3.9% | 9.1% | 304.0 | 9.5% | | |
| | Asia & Oceania | 205.4 | 205.9 | 0.5 | 0.3% | - 1.5% | 276.0 | - 1.5% | | |
| | Middle East & Africa | 34.3 | 37.1 | 2.7 | 8.1% | 3.8% | 46.0 | 1.6% | | |
| Tot | al Non-Life ^{*3} | 2,259.0 | 2,285.6 | 26.5 | 1.2% | 5.5% | 2,966.0 | 6.3% | | |
| Life | | 92.3 | 97.9 | 5.5 | 6.0% | 0.9% | 130.0 | 0.9% | | |
| Tot | al | 2,351.4 | 2,383.5 | 32.0 | 1.4% | 5.4% | 3,096.0 | 6.0% | | |

(Ref.) Pure Reciprocal GWP

| Pure | 243.1 | 269.9 | 26.7 | 11.0% | 16.3% | |
|------|-------|-------|------|-------|-------|--|
|------|-------|-------|------|-------|-------|--|

The above figures of International Business are the total of foreign branches of TMNF, equity method investees, and nonconsolidated companies, etc., and are aligned with the disclosure format of our IR materials from before (same applies to P.19)

^{*1:} North American figures include European business of TMHCC, but do not include North American business of TMK

^{*2:} Europe figures include North America business of TMK, but do not include European business of TMHCC

^{*3:} Total Non-Life figures include some life insurance figures of composite overseas subsidiaries

^{*4:} Excluding FX effects due to yen conversion (All of the above notes also apply to P.19)

International 1: Net Premiums Written





[3Q (Jan. - Sep.) Results]

North America (see pages 21-23 for details on the three main entities)

PHLY: Continued strong performance due to rate increases (3Q results: +11%) and expansion of new

businesses, etc.

DFG: Continued strong underwriting for key lines in both life and P&C insurance (including excess WC,

group life, and long-term disability)

TMHCC: Mostly in line with plan mainly due to strong underwriting for new businesses in MSL

Europe

Mostly in line with plan despite softening trend in some business lines (in line with projections)

South & Central America

Auto was mostly in line with plan despite the price competition. Others exceeded the plan with strong performance

Asia & Oceania

Mostly in line with plan despite decline in premiums for auto in India

International 2: Business Unit Profits

Group Japan Life

Japan P&C International



- 3Q results progressed well against Nov. projections
- Strong performance YoY at +JPY13.3bn, with strong results by each entities partly offset by decrease in profits for Asian life insurance due to interest rate cuts (-JPY25.1bn) and JPY appreciation (-JPY13.3bn)
- Full-year results expected to exceed Nov. projections by approx. +JPY98.0bn*1, due to JPY depreciation vs Nov. projections (+JPY34.0bn), one-off effects (Nat Cats +JPY12.0bn, capital gains / losses in North America +JPY6.0bn and FX effects between foreign currencies +JPY6.0bn) and strong performance of key entities*2 (+JPY32.0bn, of which favorable prior year loss reserve development c. +JPY23.0bn), etc.

(billions of JPY, except for %)

| FY2023 | FY2024 | YoY | | | FY2024 Projections | | |
|------------------------|---|--|---|---|--|---|--|
| Results | Results | | | (Ref.) | (November projection) | Progress rate | |
| As of end Sep. 2023 | As of end Sep. 2024 | Change | % | YoY % (Excluding FX effects) | As of end Sep. 2024 | (Excluding FX effects) | |
| JPY 149.5 | JPY 142.7 | | | | , | JPY 142.7 | |
| 231.9 | 260.6 | 28.7 | 12.4% | 17.7% | 289.0 | 90.2% | |
| 57.8 | 65.4 | 7.6 | 13.1% | 18.6% | 72.0 | 90.9% | |
| 106.0 | 105.1 | - 0.9 | - 0.9% | 3.9% | 100.0 | 105.2% | |
| 79.9 | 77.9 | - 2.0 | - 2.5% | 2.1% | 112.0 | 69.6% | |
| 25.9 | 31.2 | 5.2 | 20.4% | 16.2% | 31.0 | 100.8% | |
| 30.8 | 25.3 | - 5.5 | - 18.0% | - 6.7% | 32.0 | 79.2% | |
| 23.6 | 24.5 | 0.8 | 3.4% | - 0.6% | 26.0 | 94.3% | |
| 1.3 | 1.0 | - 0.3 | - 26.5% | - 29.1% | 2.0 | 50.5% | |
| 296.6 | 338.6 | 41.9 | 14.2% | 18.7% | 363.0 | 93.3% | |
| - 2.4 | - 27.6 | - 25.1 | - | - | - 33.0 | - | |
| 22.0 | 25.2 | 3.1 | 14.4% | 19.9% | 32.0 | 79.0% | |
| 300.8 | 314.1 | 13.3 | 4.4% | 9.3% | 333.0 | 94.4% | |
| | 3Q Results As of end Sep. 2023 JPY 149.5 231.9 57.8 106.0 79.9 25.9 30.8 23.6 1.3 296.6 - 2.4 22.0 | 3Q Results 3Q Results As of end Sep. 2023 As of end Sep. 2024 JPY 149.5 JPY 142.7 231.9 260.6 57.8 65.4 106.0 105.1 79.9 77.9 25.9 31.2 30.8 25.3 23.6 24.5 1.3 1.0 296.6 338.6 -2.4 -27.6 22.0 25.2 | 3Q Results 3Q Results YoY As of end Sep. 2023 As of end Sep. 2024 Change JPY 149.5 JPY 142.7 28.7 57.8 65.4 7.6 106.0 105.1 - 0.9 79.9 77.9 - 2.0 25.9 31.2 5.2 30.8 25.3 - 5.5 23.6 24.5 0.8 1.3 1.0 - 0.3 296.6 338.6 41.9 -2.4 - 27.6 - 25.1 22.0 25.2 3.1 | 3Q Results 3Q Results YoY As of end Sep. 2023 As of end Sep. 2024 Change % JPY 149.5 JPY 142.7 Change % 231.9 260.6 28.7 12.4% 57.8 65.4 7.6 13.1% 106.0 105.1 -0.9 -0.9% 79.9 77.9 -2.0 -2.5% 25.9 31.2 5.2 20.4% 30.8 25.3 -5.5 -18.0% 23.6 24.5 0.8 3.4% 1.3 1.0 -0.3 -26.5% 296.6 338.6 41.9 14.2% -2.4 -27.6 -25.1 - 22.0 25.2 3.1 14.4% | 3Q Results 3Q Results YoY (Ref.) YoY % (Excluding Ext effects) As of end Sep. 2023 As of end Sep. 2024 Change % 17.7% (Excluding Ext effects) JPY 149.5 JPY 142.7 12.4% 17.7% 231.9 260.6 28.7 12.4% 17.7% 57.8 65.4 7.6 13.1% 18.6% 106.0 105.1 -0.9 -0.9% 3.9% 79.9 77.9 -2.0 -2.5% 2.1% 25.9 31.2 5.2 20.4% 16.2% 30.8 25.3 -5.5 -18.0% -6.7% 23.6 24.5 0.8 3.4% -0.6% 1.3 1.0 -0.3 -26.5% -29.1% 296.6 338.6 41.9 14.2% 18.7% -2.4 -27.6 -25.1 - - 22.0 25.2 3.1 14.4% 19.9% | Projections (November projection) As of end Sep. 2023 Sep. 2024 Change % (Ref.) YoY % (Excluding PX effects) As of end Sep. 2024 JPY 149.5 JPY 142.7 231.9 260.6 28.7 12.4% 17.7% 289.0 106.0 105.1 -0.9 -0.9% 3.9% 100.0 105.1 -0.9 -2.5% 2.1% 112.0 25.9 31.2 5.2 20.4% 16.2% 31.0 30.8 25.3 -5.5 -18.0% -6.7% 32.0 236 24.5 0.8 3.4% -0.6% 26.0 1.3 1.0 -0.3 -26.5% -29.1% 2.0 296.6 338.6 41.9 14.2% 18.7% 363.0 22.0 25.2 3.1 14.4% 19.9% 32.0 | |

^{*1:} Preliminary figures. FX rate is as of Dec. 31, 2024 *2: PHLY, DFG, TMHCC, TMK, TMSR, Pure

International 2: Business Unit Profits





[3Q (Jan. - Sep.) Results]

North America (see pages 21-23 for details on the three main companies)

PHLY: Strong performance due to favorable loss ratio (excl. Nat Cats) and favorable prior year loss reserve development, etc.

CECL provisions for CRE loans, etc., are in line with projections (3Q Results: c. -USD30mn, full-year

projection: c. -USD90mn)

DFG: Strong underwriting profit for life and P&C insurance.

CECL provisions for CRE loans, etc., are in line with projections (3Q Results: c. -USD330mn, full-year

projection: c. -USD580mn)

TMHCC: Consistent performance with combined ratio remaining steady at 88.6%

Europe

Strong underwriting with combined ratio at 84.3%.

As announced in Nov., scheduled to book an increase in prior year large loss reserves (one-off) in 4Q

South & Central America

Strong performance due to favorable loss ratio vs plan and increase in investment income, etc.

Asia & Oceania

Exceeded the plan due to strong underwriting in Singapore, Malaysia, and Thailand, etc.

- Pure

Steady performance due to fee income increase from top line growth



Changes in Major P/L Items

(billions of JPY, except for % and pt)

| | FY2023 | FY2024 | | | |
|---|------------------------|------------------------|---------|--------|--------------------------------------|
| | 3Q Results | 3Q Results | Yo | (Ref.) | |
| FX rates | As of end Sep. 2023 | As of end Sep. 2024 | Change | % | YoY % (Excluding FX effects*2) |
| (USD/JPY) | JPY 149.5 | JPY 142.7 | o | | |
| Net premiums written | 456.0 | 458.0 | 2.0 | 0.5% | 5.3% |
| Net premiums earned | 421.6 | 429.6 | 8.0 | 1.9% | 6.8% |
| Net incurred losses | 264.9 | 268.5 | 3.5 | 1.3% | 6.2% |
| Nat-Cat losses | 27.8 | 31.1 | 3.2 | 11.8% | 17.1% |
| Commissions / Other Underwriting expenses | 131.9 | 134.4 | 2.4 | 1.9% | 6.8% |
| Underw riting profit | 24.6 | 26.6 | 2.0 | 8.1% | 13.3% |
| Net investment income / loss | 50.3 | 54.7 | 4.3 | 8.5% | 13.7% |
| Income gain / loss | 66.8 | 69.1 | 2.3 | 3.4% | 8.4% |
| Capital gain / loss | -9.5 | -8.0 | 1.5 | - | - |
| Business unit profits | 57.8 | 65.4 | 7.6 | 13.1% | 18.6% |
| Loss ratio*1 | 62.8% | 62.5% | - 0.3pt | - | - |
| Expense ratio ^{*1} | 31.3% | 31.3% | - 0.0pt | - | - |
| Combined ratio*1 | 94.1% | 93.8% | - 0.4pt | - | - |

^{*1:} Denominator used is net premiums earned

^{*2:} Excluding FX effects due to yen conversion



Changes in Major P/L Items

(billions of JPY, except for % and pt)

| | (1011110110001 | o, o.toop. | ioi 70 ana pt) | | |
|---|------------------------|------------------------|----------------|--------|--------------------------------------|
| | FY2023 FY2024 | | | | |
| | 3Q Results | 3Q Results | Yo | (Ref.) | |
| FX rates | As of end Sep. 2023 | As of end Sep. 2024 | Change | % | YoY % (Excluding FX effects*2) |
| (USD/JPY) | JPY 149.5 | JPY 142.7 | | | |
| Net premiums written | 418.8 | 440.7 | 21.9 | 5.2% | 10.3% |
| Net premiums earned | 394.5 | 416.1 | 21.5 | 5.5% | 10.5% |
| Net incurred losses | 254.8 | 269.3 | 14.5 | 5.7% | 10.8% |
| Nat-Cat losses | - | - | - | - | - |
| Commissions / Other Underwriting expenses | 113.3 | 122.0 | 8.6 | 7.6% | 12.8% |
| Underwriting profit | 26.3 | 24.7 | - 1.6 | - 6.1% | - 1.6% |
| Net investment income / loss | 116.3 | 122.1 | 5.7 | 5.0% | 10.0% |
| Income gain / loss | 295.6 | 319.6 | 24.0 | 8.1% | 13.3% |
| Capital gain / loss | -53.4 | - 48.8 | 4.6 | - | - |
| Business unit profits | 106.0 | 105.1 | - 0.9 | - 0.9% | 3.9% |
| Loss ratio*1 | 64.6% | 64.7% | 0.2pt | - | - |
| Expense ratio ^{*1} | 28.7% | 29.3% | 0.6pt | - | - |
| Combined ratio*1 | 93.3% | 94.1% | 0.7pt | - | - |

■ Net Premiums Written by Segment (billions of JPY, except for %)

| | FY2023 | FY2024 | | | |
|-----------|------------------------|------------------------|--------|------|--------------------------------------|
| | 3Q Results | 3Q Results | YoY | | (Ref.) |
| FX rates | As of end Sep. 2023 | As of end Sep. 2024 | Change | % | YoY % (Excluding FX effects*2) |
| (USD/JPY) | JPY 149.5 | JPY 142.7 | | | |
| Non-life | 208.5 | 216.5 | 7.9 | 3.8% | 8.8% |
| Life | 210.2 | 224.2 | 13.9 | 6.6% | 11.8% |
| Total | 418.8 | 440.7 | 21.9 | 5.2% | 10.3% |

- <The reason why the sum of income gain/loss and capital gain/loss is not equal to net investment income/loss>
- This is because there are other ordinary income/losses that are not included in the left table
- Other ordinary income/losses mostly consist of funding cost for the annuity business

Loss Ratio by Segment*1

| | FY2023 | FY2024 | | |
|----------|---------------|---------------|---------|--|
| | 3Q Results | 3Q Results | Change | |
| Non-life | 65.6% | 63.0% | - 2.7pt | |
| Life | 63.6% | 66.2% | 2.6pt | |
| Total | 64.6% | 64.7% | 0.2pt | |

^{*1:} Denominator used is net premiums earned

^{*2:} Excluding FX effects due to yen conversion

International 5: TMHCC

Group Japan Life

Japan P&C International



Changes in Major P/L Items

(billions of JPY, except for % and pt)

| (billions of JP Y, except to | | | | | | |
|---|-------------------------|-------------------------|---------|----------|--------------------------------------|--|
| | FY2023 3Q Results | FY2024 3Q Results | Yo | Y | (Ref.) | |
| FX rates (USD/JPY) | As of end Sep. 2023 | As of end Sep. 2024 | Change | % | YoY % (Excluding FX effects*2) | |
| (USD/SF 1) | JPY 149.5 | JPY 142.7 | | | | |
| Net premiums w ritten | 648.8 | 650.6 | 1.8 | 0.3% | 5.1% | |
| Net premiums earned | 605.7 | 604.1 | - 1.5 | - 0.3% | 4.5% | |
| Net incurred losses | 380.8 | 378.0 | - 2.8 | - 0.8% | 4.0% | |
| Nat-Cat losses | 8.2 | 14.0 | 5.7 | 70.2% | 78.4% | |
| Commissions / Other Underwriting expenses | 147.1 | 156.9 | 9.8 | 6.7% | 11.8% | |
| Underwriting profit | 58.9 | 48.7 | - 10.2 | - 17.4% | - 13.4% | |
| FX effect between foreign currency (USD/GBP,USD/EUR) | -0.1 | -3.2 | - 3.0 | - | - | |
| Underwriting profit (excluding FX effect between foreign currency) | 59.2 | 52.0 | - 7.1 | - 12.1% | - 7.9% | |
| Net investment income / loss | 44.8 | 48.4 | 3.5 | 7.9% | 13.1% | |
| Income gain / loss | 47.0 | 51.7 | 4.7 | 10.1% | 15.4% | |
| Capital gain / loss | 0.4 | -0.6 | - 1.0 | - 253.1% | - 260.5% | |
| Business unit profits | 79.9 | 77.9 | - 2.0 | - 2.5% | 2.1% | |
| Loss ratio ^{*1} | 62.9% | 62.6% | - 0.3pt | - | - | |
| Expense ratio*1 | 24.3% | 26.0% | 1.7pt | - | - | |
| Combined ratio*1 | 87.2% | 88.6% | 1.4pt | - | - | |

Net Premiums Written by Segment

(billions of JPY, except for %)

| | FY2023 | FY2024 | Ò | | |
|--------------------------|------------------------|------------------------|--------|--------|--------------------------------|
| | 3Q Results | 3Q Results | YoY | | (Ref.) |
| FX rates | As of end Sep. 2023 | As of end Sep. 2024 | Change | % | YoY % (Excluding FX effects*2) |
| (USD/JPY) | JPY 149.5 | JPY 142.7 | . 3 | | , |
| Non-life : North America | 230.6 | 219.0 | - 11.5 | - 5.0% | - 0.5% |
| A&H | 200.7 | 203.8 | 3.0 | 1.5% | 6.4% |
| International | 216.9 | 227.4 | 10.5 | 4.8% | 9.9% |
| Total | 648.8 | 650.6 | 1.8 | 0.3% | 5.1% |

- <The reason why "net premiums earned net incurred losses commissions & expenses" is not equal to underwriting profit>
- This is because there are items that are not included in the left table such as expenses of the shareholding company, etc., in addition to the FX gains / losses between foreign currencies

Loss Ratio by Segment*1

| | FY2023 | FY2024 | |
|--------------------------|---------------|---------------|---------|
| | 3Q Results | 3Q Results | Change |
| Non-life : North America | 63.9% | 62.9% | - 0.9pt |
| A&H | 75.4% | 76.3% | 0.9pt |
| International | 47.5% | 47.1% | - 0.4pt |
| Total | 62.9% | 62.6% | - 0.3pt |

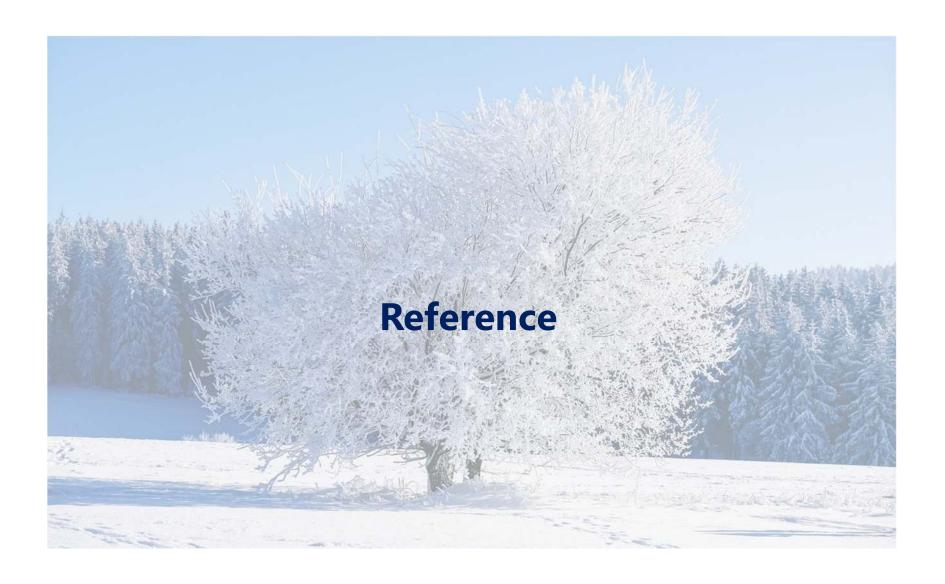
^{*1:} Denominator used is net premiums earned

^{*2:} Excluding FX effects due to yen conversion



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Investment Performance by North American Entities



- Income is expected to exceed Nov. projections by +USD40mn due to expanding AUM while generally maintaining yield, and capital is expected to exceed Nov. projections by +USD60mn due to the recognition of valuation gains through workouts of CRE loans and the improvement in the valuation gains and losses on interest rate swaps (resulting in expected total return exceeding the projections by +USD100mn)
- The total capital loss related to CRE Loans remains unchanged*1 from Nov. projection, except for the recognition of valuation gains through workouts

Investment Return*2 of Group Companies in North America (before tax, USD mn)

| | FY2023 3Q Results | FY2024 3Q Results | Change | FY2024 Full-Year Projections (November) | FY2024 Full-Year Projections (February) | Change | (Ref.) FY2023 Full- Year Results |
|---|----------------------|----------------------|--------|---|---|--------|--|
| Investment income | 2,430 | 2,660 | +230 | 3,520 | 3,560 | +40 | 3,330 |
| Capital | -450 | -410 | +40 | -850 | -790 | +60 | -430 |
| (o/w CECL) | -230 | -380 | -140 | | -680 | | -260 |
| (o/w impairment loss) | -140 | -40 | +100 | | -110 | | -160 |
| (o/w Interest Rate Swap, Realized Gains and Losses etc.) | -80 | 0 | +80 | | -10 | | -10 |
| Total | 1,980 | 2,250 | +270 | 2,670 | 2,770 | +100 | 2,900 |

(Ref.) Investment Return on CRE Loans (Group basis, before tax, USD mn)

| | FY2023 3Q Results | FY2024 3Q Results | Change | FY2024 Full-Year Projections (November) | FY2024 Full-Year Projections (February) | Change | (Ref.) FY2023 Full- Year Results |
|--------------------------------------|----------------------|----------------------|--------|---|---|--------|--|
| Investment income | 830 | 730 | -100 | 920 | 950 | +30 | 1,140 |
| Capital | -310 | -430 | -120 | -850 | -810 | +30*3 | -330 |
| (o/w CECL) | -220 | -420 | -200 | | -760 | | -240 |
| (o/w impairment loss) | -120 | -0 | +110 | | -60 | | -110 |
| (o/w Realized Gains and Losses etc.) | 20 | -10 | -30 | | 10 | | 20 |
| Total | 510 | 300 | -210 | 70 | 130 | +60 | 800 |

^{*1:} The provision amount for Q4 FY2024 is still under audit by the external auditor *2: Excl. funding cost for the annuity business, etc.
*3: Recognition of valuation gains through workouts



Adjusted Net Income (Group total)

Enhancing transparency and comparability / Linking with shareholder return

- For the Group total, "Adjusted Net Income"
 based on financial accounting is used from the
 perspective of enhancing transparency and
 comparability as well as linking with shareholder
 return
- Profit indicator for the Group total as the base for calculating capital efficiency (adjusted ROE) and source of dividends

Business Unit Profits

Creating long-term corporate value

 For each business domain, "Business Unit Profits" is used from the perspective of accurately assessing corporate value including economic value, etc. for the purpose of longterm expansion

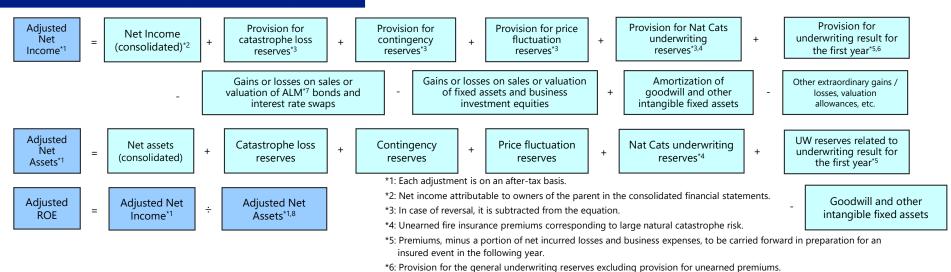
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| | | Adjusted Net Income | Business Unit Profits |
|----------------------|--|---------------------|-----------------------|
| Non-life | Gains or losses on sales of business-related equities | Included | Excluded |
| Insurance | Provision for reserves of capital nature, etc. | Excluded | Excluded |
| Other than the above | Amortization expense of goodwill and other intangible fixed assets | Excluded | Excluded |

Definition of KPIs (2)



Definition of Adjusted Net Income / Adjusted Net Assets / Adjusted ROE



Definition of Business Unit Profits

Non-life insurance business



Net Income

Provision for catastrophe loss reserves*3

Provision for price fluctuation reserves*3

+ underwriting reserves*3,4

*8: Average balance basis.

Provision for Nat Cats

(For profit, excluding head office expenses, etc.).

Provision for underwriting result for the first year*5,6

*9: For the overseas life insurance companies, Business Unit Profits is calculated by using the definition in Other businesses

Life insurance business*9



Net Income

Provision for contingency reserves*3

Provision for price fluctuation reserves*3

Gains or losses on sales or valuation of ALM*7 bonds and interest rate swaps

Gains or losses on sales or valuation of fixed assets. business-related equities and business investment equities

Other extraordinary gains / losses, valuation allowances, etc.

Other businesses

Net income determined in accordance with financial accounting principles

Gains or losses on sales or valuation of ALM*7 bonds and interest rate swaps

Gains or losses on sales or valuation of fixed assets. business-related equities and business investment equities

*7: ALM: Asset Liability Management. Excluded since it is counter-balance of ALM related liabilities.

+

Other extraordinary gains / losses, valuation allowances, etc.

Definition of Net Asset Value

Net Asset Value*1

Net assets (consolidated)

Catastrophe loss reserves Contingency reserves

Price fluctuation reserves

Goodwill and other intangible fixed assets

Planned distribution to shareholders

Value of life insurance policies inforce

Other

Reconciliation of Adjusted Net Income



Reconciliation*1

(billions of JPY)

| positive to profit are shown with a plus sign | | | | _ | FY: | 2024 Projections | |
|--|-------------------------|-------------------------|---------------|--------|-------------------------------|------------------|---------|
| | FY2023 3Q Results | FY2024 3Q Results | YoY Change | FY2023 | November Projection (a) | Revised (b) | (b)-(a) |
| Net income attributable to owners of the parent consolidated) | 517.4 | 895.2 | 377.7 | 695.8 | 880.0 | 1,000.0 | 120.0 |
| Provision for catastrophe loss reserves ² | -24.2 | -20.6 | 3.6 | -23.9 | -1.0 | -9.0 | -8.0 |
| Provision for contingency reserves ^{*2} | +1.3 | +1.7 | 0.3 | +2.3 | +2.0 | +2.0 | - |
| Provision for price fluctuation reserves ^{*2} | +3.7 | +4.6 | 0.8 | +5.6 | +7.0 | +7.0 | - |
| Provision for nat-cat underwriting reserve*2,3 | -3.5 | -0.0 | 3.4 | -20.0 | -0.0 | -0.0 | - |
| Provision for underwriting result for the first year | +7.9 | +5.3 | -2.5 | +2.7 | +5.0 | +5.0 | - |
| Gains or losses on sales or valuation of ALM ^{*4} bonds and interest rate swaps | +0.9 | +9.3 | 8.3 | +2.5 | +13.0 | +40.0 | +27.0 |
| Gains or losses on sales or valuation of fixed assets and business investment equities | -81.6 | +4.8 | 86.5 | -78.0 | +5.0 | +5.0 | - |
| Amortization of goodwill and other intangible fixed assets | +97.4 | +90.4 | -7.0 | +124.2 | +121.0 | +132.0 | +11.0 |
| Other extraordinary gains/losses, valuation allowances, etc. | +0.8 | +0.1 | -0.7 | +0.2 | +0.0 | +0.0 | - |
| Adjusted Net Income | 520.3 | 991.0 | 470.6 | 711.6 | 1,040.0 | 1,180.0 | 140.0 |

^{*1} Each adjustment is on after-tax basis

^{*2} In case of reversal, it is subtracted from the equation

^{*3} Unearned premiums for fire insurance corresponding to the risk of large-scale Nat Cats

^{*4} ALM: Asset Liability Management. Excluded since it is the counter-balance of ALM related liabilities

Adjusted Net Assets / Adjusted ROE



(billions of JPY)

Adjusted Net Assets*1

| | FY2023 Results | FY2024 November Projections (a) | FY2024 Revised (b) | (b)-(a) |
|---|-------------------|--|--------------------------|---------|
| Net assets (consolidated) | 5,176.6 | 4,960.0 | 5,052.0 | 92.0 |
| Catastrophe loss reserves | +790.7 | +790.0 | +782.0 | -8.0 |
| Contingency reserves | +48.9 | +51.0 | +51.0 | - |
| Price fluctuation reserves | +101.0 | +108.0 | +108.0 | - |
| Nat-Cat underwriting reserves | +0.4 | +0.0 | +0.0 | - |
| Provision of underwriting result for the first year | +34.2 | +39.0 | +39.0 | - |
| Goodwill and other intangible fixed assets | -770.6 | -688.0 | -675.0 | 13.0 |
| Adjusted Net Assets | 5,381.4 | 5,261.0 | 5,358.0 | 97.0 |

Adjusted ROE

| | FY2023 Results | FY2024 November Projections (a) | FY2024 Revised (b) | (b)-(a) |
|--|-------------------|--|--------------------------|---------|
| Net income(consolidated) | 695.8 | 880.0 | 1,000.0 | 120.0 |
| Net assets(consolidated) ^{*2} | 4,403.8 | 5,068.0 | 5,114.0 | 46.0 |
| Financial acccounting basis ROE | 15.8% | 17.4% | 19.6% | 2.2pt |
| | FY2023 Results | FY2024 November Projections (a) | FY2024 Revised (b) | (b)-(a) |
| Adjusted Net Income | 711.6 | 1,040.0 | 1,180.0 | 140.0 |
| Adjusted Net Assets ^{*2} | 4,590.3 | 5,321.0 | 5,370.0 | 49.0 |
| Adjusted ROE | 15.5% | 19.5% | 22.0% | 2.4pt |

^{*1:} Each adjustment is on after-tax basis

^{*2:} Average balance basis

Reconciliation of Business Unit Profits



Japan P&C*1 (TMNF)

| | FY2023 3Q Results | FY2024 3Q Results | YoY | FY2024 Projections (November projection) |
|--|-------------------------|-------------------------|---------|---|
| Net income for accounting purposes | 339.7 | 855.4 | 515.6 | 838.0 |
| Provision for catastrophe loss reserves 2 | - 22.1 | - 21.2 | 0.9 | - 3.7 |
| Provision for price fluctuation reserves 2 | + 3.3 | + 3.4 | 0.1 | + 4.6 |
| Provision for nat-cat underwriting reserves 2.3 | - 3.3 | - | 3.3 | - |
| Provision for underwriting result for the first year | + 8.1 | + 5.5 | -2.6 | + 5.7 |
| Gains or losses on sales or valuation of ALM ^{*4} bonds and interest rate swaps | + 0.7 | + 4.0 | 3.3 | + 4.4 |
| Gains or losses on sales or valuation of fixed assets, business-related equities, and business investment equities | - 173.4 | - 525.1 | - 351.7 | - 516.4 |
| Intra-group dividends | - 94.4 | - 230.1 | - 135.7 | - 210.9 |
| Other extraordinary gains/losses, valuation allowances, etc | + 37.4 | + 9.0 | - 28.4 | + 16.2 |
| Business Unit Profits | 96.1 | 101.0 | 4.8 | 138.0 |

Japan Life*1

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|----------|-------|----|------|
| (bil | lions | of | JPY) |

| | FY2023 3Q Results | FY2024 3Q Results | YoY | FY2024 Projections (November projection) |
|--|-------------------------|-------------------------|-----|--|
| Net income for accounting purposes | 23.0 | 23.4 | 0.3 | 27.0 |
| Provision for contingency reserves *2 | + 0.2 | + 0.2 | 0.0 | + 0.5 |
| Provision for price fluctuation reserves *2 | + 0.5 | + 1.5 | 0.9 | + 2.3 |
| Gains or losses on sales or valuation of ALM*4 bonds and interest rate swaps, etc*5 | + 0.2 | + 5.2 | 5.0 | + 8.7 |
| Gains or losses on sales or valuation of fixed assets, business-related equities, and business investment equities | + 0.0 | + 0.0 | 0.0 | + 0.0 |
| Other extraordinary gains/losses, valuation allowances, etc | - | - | - | - |
| Business Unit Profits | 24.0 | 30.5 | 6.4 | 39.0 |

• International*1

| Net income for accounting purposes | FY2023 3Q Results | FY2024 3Q Results | YoY -12.5 | FY2024 Projections (November projection) |
|---|-------------------------|-------------------------|--------------|---|
| Adjustment of non-controlling interests | -1.2 | -0.7 | 0.5 | |
| Difference of subsidiaries covered | -46.5 | -20.3 | 26.2 | |
| Other adjustments ^{*6} | -0.8 | -1.7 | -0.9 | |
| Business Unit Profits | 300.8 | 314.1 | 13.3 | 333.0 |

^{*1} Each adjustment is on an after-tax basis

^{*2} In case of reversal, it is subtracted from the equation

^{*3} Unearned premiums for fire insurance corresponding to the risk of large-scale Nat Cats

^{*4} ALM: Asset Liability Management. Excluded since it is the counter-balance of ALM related liabilities

^{*5} Including the profit and loss related to block reinsurance

^{*6} Extraordinary gains/losses, head office expenses, etc.

Impact of FX Rate Change on the Group's Financial Results

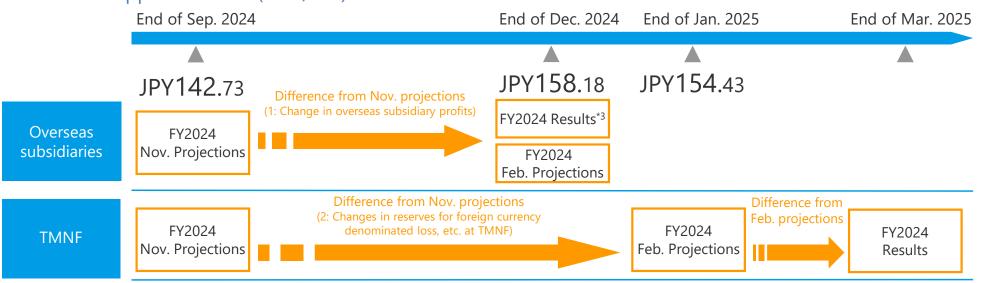


Estimated impact of the JPY depreciation to USD by 1 yen*1

1. Increase in overseas subsidiaries profit: Increase in profit from local subsidiaries Increase in amortization of intangible fixed assets and goodwill 2. Change in reserves for foreign currency denominated loss reserves and FX derivatives income, etc. at TMNF: Total: circa +JPY2.4bn circa -JPY2.5bn circa -JPY0.1bn

Reference: applied FX rate (USD/JPY)

1. Increase in overseas subsidiaries profit (Of the factors stated in the left, amortization of intangible fixed assets and goodwill has no impact as it is added back to adjusted net income) 2. Change in reserves for foreign currency denominated loss reserves and FX derivatives income, etc. at TMNF: Total: circa -JPY2.5bn circa +JPY0.5bn



^{*3:} FX rate at the end of Dec. is applied to FY2024 results and Feb. projections for overseas entities' profits, ensuring that there is no FX impact on overseas entities between FY2024 results and Feb projections

^{*1:} Assumes the FX rate of each currency changes by the same margin as USD

^{*2:} Estimated impact on FY2024 projections on an after-tax basis

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